

REVIEW & PREVIEW

The Newsletter of the Public Policy Institute at Southern Illinois University, Carbondale Summer 1998

A Message From Paul

Initiatives on Social Security, Poverty, Campaign Reform Reflect the Guiding Principles of the Institute

By the time you read these words, our Public Policy Institute will be almost one and one-half years old, not long in the history of educational institutions of any variety, but long enough to test whether the basic concept on which it is based is sound. We are following two principles:

1. While many institutions provide great intellectual discussion formats, for us to undertake a symposium that is more than a curious look at an issue, there must be at least the possibility of something concrete happening as a result of the discussion.

2. For an approach to any issue to be successful, we have to bring in both political parties and differing points of view. Then if an agreement can be reached it is much more likely to be meaningful.

The results, limited as they are up to this point, show that the concept is sound.

Here are three examples:

1. At the request of three United States senators, we pulled together former Senators Alan Simpson of Wyoming, John Danforth of Missouri, and David Pryor of Arkansas to look at the Social Security Retirement Fund and its long-term future.

The theory is that if four of us two Republicans and two Democrats who will never seek office again—can agree, maybe the issue can move off dead center. The four of us did agree and sent a letter to all members of Congress and to the President. I cannot report that it received an enthusiastic welcome, because all realistic answers have to contain unpopular



Paul Simon

features if the problem is going to be solved. But our statement is generating discussion and attention to the issue.

2. The symposium to which we invited many of the nation's top religious leaders to look at poverty in our nation looked to some like an exercise in futility. How can you get people as diverse as the head of the Unitarian-Universalist body and the leader of the Orthodox Jewish rabbis in the nation to agree with the academic and television leader Pat Robertson? Some said it couldn't be done, but the group labored over every sentence in a statement and issued a surprisingly eloquent call on government and congregations to deal more effectively with the issue of poverty.

Daniel Weiss, General Secretary of the American Baptist Churches,

said that while he had worked on issues with top Protestant leaders who belong to the National Council of Churches, never had he participated in a real working session with such a diverse group of leaders of faith communities. And he obviously felt exhilarated by the experience! Rabbi Jacob Rubenstein, president of the Rabbinical Council of America, made similar comments.

If we did nothing more than get people of such diverse backgrounds to come together and actually work together, that in itself is no small accomplishment. But the meeting did much more than that. It has been mentioned on national television, became the lead editorial subject of the *Christian Century* magazine, received five-column coverage in the Albany (New York) *Times Union* newspaper, and much more is yet to come. At least one magazine will be running the inventory the group urged congregations to use. (If you would like the final statement, we will be pleased to send you one or more copies.)

3. We worked closely with people designated by the Democratic and Republican leadership in the Illinois House and Senate to develop a meaningful campaign finance reform package that won legislative approval to the surprise of many who have seen one reform package after another stymied in the General Assembly. Mike Lawrence, who has been a great addition to the Institute, played the leading role on this. And much credit also goes to Senator Kirk Dillard, Representative Gary Hannig, Repre-

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Initiatives continued from page 1

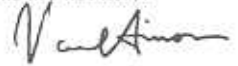
sentative Jack Kubik, Senator Barack Obama and the leaders, Senate President Pate Philip, Speaker Mike Madigan, Senator Emil Jones and Representative Lee Daniels.

We are not able to take up every cause people suggest to us. We want to do well in what we do. But it is clear that things are launched in the right direction.

A Personal Note

I want to add a personal word of thanks to Robert Luken for being the first person to include the Public Policy Institute in his estate plans. If the Public Policy Institute is to continue to be effective, to tackle difficult questions, it must have an independent base of financial support. I do not want some political leader to tell a future President of Southern Illinois University that the funds for the Institute will be cut off unless we re-

frain from confronting a tough issue. That is our job. That is our mission. Robert Luken is helping to assure that mission continues, and I hope there will be others who will join him in being a builder of this Institute in a special way. We do not expect to gain large donations in this way, but enough commitments from people that the Institute will live on, long after all of us are not here.



Institute Brings Together Governor, Other Experts To Share Views on How Campaigns Impact Public Policy



Gov. Jim Edgar

Illinois Gov. Jim Edgar and Institute Director Paul Simon were joined by top campaign operatives, influential journalists and other notables from throughout the state on the campus of Southern Illinois University at Carbondale for a daylong seminar on how issues are developed, handled and reported upon during an election year.

The event was organized and sponsored by the Institute. It attracted more than 300 attendees, primarily community college students from throughout downstate Illinois who were invited as special guests.

Joining Edgar and Simon were:

- David Wilhelm, former Democratic National Chairman;
- Andy Foster, campaign manager for the governor's reelection bid in 1994;
- Rick Pearson, political writer for the *Chicago Tribune*;

- Carol Fowler, assistant news director of WGN-TV;
- Emily Wilkerson, State House correspondent for Copley News Service;
- Odie Washington, director of the Illinois Department of Corrections;
- Appellate Court Justice Tom Homer; and
- Mayor Karen Hasara of Springfield.

Director Simon was the keynote. Governor Edgar was the luncheon speaker.

A morning panel discussion dealt generally with how issues are developed, massaged and covered during political campaigns. The panelists were Wilhelm, Foster, Pearson and Fowler. The moderator was John Jackson, a political scientist who is vice chancellor for academic affairs and provost of SIUC.

An afternoon panel discussion focused on how issues related to prison sentences and alternatives to the "lock 'em all up and throw away the key" strategy can be handled within the context of a political campaign where "soft on crime" labels are easily attached. Panelists were Corrections Director Washington, State House reporter Wilkerson, WGN's Fowler, Justice Homer and Mayor Hasara. As state legislators, Homer and Hasara were subjected to negative commercials based on their support for criminal justice legislation that was regarded as a balanced approach. The panel moderator was Tom Castellano, associate professor in the Center for the Study of Crime, Delinquency and Corrections at SIUC.

Institute and Law School Chart Initiative To Explore New Anti-Crime Strategies

The Public Policy Institute, the School of Law and the Center for the Study of Crime, Delinquency and Corrections at SIUC are joining together to explore new strategies for responding to crime in our society.

They will launch the initiative with a symposium Sept. 23 on the SIUC campus at Carbondale.

The primary goal will be to develop and seek crucial political support for a comprehensive, adequately funded and well-managed program to effectively supervise, control, direct and assist adult and juvenile inmates released from Illinois prisons. Leading criminal justice experts at the federal and state levels will exchange viewpoints and proposals at the symposium and then develop recommendations to bring before the new Illinois governor and the Illinois General Assembly after the November elections.

Among those who have agreed to participate is Peter Bensing, who is currently chairman of the Illinois Criminal Justice Authority and formerly headed the U.S. Drug Enforcement Agency at the federal level and the Illinois Department of Corrections.

Can a better job of rehabilitation—including vocational training and drug treatment—be done within the prisons? Are people who have had drug problems before entering the prison system being monitored and assisted effectively once they leave the system? Does it make sense, given the heavy demands on tax dollars, to spend huge sums of money to put and keep those committed of non-violent crimes in prison? Those are among the questions that will be addressed as participants put together a plan to strengthen the parole system.

Institute Initiative Produces Substantial Campaign Finance Reform

As a result of an Institute initiative, legislation embodying the most significant Illinois campaign finance reform in 24 years was approved by the state's Legislature this spring.

The legislation was praised by the *Chicago Tribune* and several other newspapers throughout the state. It was the product of an innovative—if not unique—Institute approach toward achieving reform.

The Institute worked directly with a bipartisan group of Illinois legislators and a senior official in the governor's office to toughen and tighten the state's campaign finance laws.

Institute Director Paul Simon and Associate Director Mike Lawrence organized the diverse group and helped guide it toward a consensus on a package of proposals that ultimately won approval by the General Assembly.

"We demonstrated that a group of lawmakers coming from different parties and different perspectives can reach meaningful consensus on difficult, often politically charged issues. I commend the members of this group for their hard work and statesmanship, and I am delighted their efforts gained the support of their colleagues," Simon said.

"The reforms may not include everything that some of us advocate, but they represent major progress and a realistic, reasonable approach toward rebuilding public confidence in our election system."

He added, "I also very much appreciate the support and cooperation we received from Senate President James 'Pate' Philip (R-Wood Dale), House Speaker Michael J. Madigan (D-Chi-

ago), Senate Minority Leader Emil Jones (D-Chicago) and House Minority Leader Lee A. Daniels (R-Elmhurst) as well as from Governor Jim Edgar. "And I also am grateful for the funding and support we have received from the Joyce Foundation as we undertook this initiative."

Participating in the process, which featured a series of working sessions over a period of several months, were Sens. Kirk W. Dillard (R-Hinsdale) and Barack Obama (D-Chicago) and Reps. Gary Hannig (D-Litchfield) and Jack Kubik (R-Berwyn). Also brought into the discussions by the Institute were Ron Michaelson, executive director of the State Board of Elections, and Kent Redfield, a professor at the University of Illinois-Springfield and recognized expert on campaign finance.

The reforms:

- Strictly limit personal use of campaign funds by a candidate's family.
- Prohibit legislators, statewide officers and candidates for those offices from holding fund-raisers in the state capital or within a 50-mile radius of the capital in the closing months of a legislative session.
- Ban solicitation and acceptance of campaign contributions in the Capitol building or on any other state property.
- Help assure that contributions exceeding \$500 that are received in the closing weeks of a campaign are disclosed before Election Day. Current requirements for reporting by candidates will be tightened and toughened.
- Require Political Action Committees

to fully identify themselves—beyond using acronyms and vague names—so the interests they represent are clear.

- Require candidates to make a good-faith effort to disclose the occupations and employers of those who contribute more than \$500 to them during a reporting period.
- Require electronic filing of disclosure reports by committees that raise or spend or accumulate at least \$25,000 during a reporting period, effective with the report due July 1, 1999. That will greatly facilitate computer-aided analysis of campaign financing trends.
- Increase the penalty for violation of disclosure laws from \$1,000 to \$10,000 for statewide committees, and from \$1,000 to \$5,000 for all other committees. In addition, preclude access to the ballot for any prospective candidate who has not paid the fine or fines for previous violation of disclosure laws.
- Tighten reporting requirements for in-kind contributions to generate more accurate disclosure by recipients and donors. To achieve this, the donor would be required to certify the value being given to goods and services being contributed.
- Require fuller disclosure on the source of campaign mailers and other campaign literature.

The legislation also imposes strict standards on state officials, legislators and government employees with respect to the acceptance of gifts from individuals and interests lobbying them on legislation or seeking to do business with the state.

Ohio Congressman: U.S. Needs To Rethink Iranian Policy

Rep. Robert Ney, R-Ohio, brought his unique foreign-policy perspective to Southern Illinois University at Carbondale for an Institute-sponsored speech about the effectiveness of U.S. policy toward Iran.

Ney, now deputy whip for the House Republicans, taught for a year in Iran until the Iranian revolution began in 1979. After the revolution, he supported the current U.S. policy of diplomatic and economic isolation toward the country, but his contacts with Iranians in the U.S. eventually caused him to rethink his position.

"They have convinced me that isolating Iran is not in the best interest of anyone, except the extremists in Iran,"

the two-term congressman said April 15 during his address at SIUC. Ney said U.S. policy actually strengthens those within the Iranian government who oppose democratic principles while it isolates moderate Iranians from outside support, which they desperately need. He said U.S. policy toward Iran does not improve the Iranian government. He also asserted the policy further threatens the possibility of peace between Arab nations and Israel.

He said the U.S. government should gradually change policy toward the country to support reform within its government, and it should cautiously establish diplomatic relations with the new Iranian president, Mohammed

Khatami, who has made positive statements about the U.S. He said both the U.S. and Iran should ease travel restrictions so that Iranians and Americans may visit each other's countries. A decrease in travel restrictions would especially benefit Iranian-Americans—most of whom have not seen their relatives in Iran since the restrictions went into effect.

Institute Director Paul Simon believes U.S. policymakers need to consider Ney's suggestions. "Congressman Ney's approach to our relations with Iran is unconventional, but it makes sense. We should listen to him," Simon said.

National Religious Leaders Join Together In Unusual Session to Address Poverty in America

A diverse group of the nation's religious leaders, brought together by the Institute for a summit that many described as unique, united behind a commitment to reducing poverty in America.

During the two-day conference the leaders crafted a joint statement that urged congregations, businesses, and state and federal governments to act upon their moral obligation to help the poor.

"While our nation enjoys unprecedented prosperity, fully 21 percent of America's children live in poverty. Even in these good economic times, the growing disparity between the rich and the poor is evidence that all is not well," the leaders wrote in their Statement of Common Commitment—the document that emerged from the conference.

Conference participants included Pat Robertson, host of the "700 Club" television program and chancellor of Regent University in Virginia Beach, Va.; Rabbi Jacob Rubenstein, president of the Rabbinical Council of America; and Imam Wallace Deen Mohammed, international spokesman for the Muslim American Society.

Among the other leaders were representatives of the United Methodist Church, the Southern Baptist Church, the Church of Jesus Christ of Latter-Day Saints, the Seventh-Day Adventist Church, the Unitarian-Universalist Association, the Episcopal Church U.S.A., the Armenian Orthodox Church, the Reformed Church in America, the Christian Church (Disciples of Christ), the American Baptist Church, the Evangelical Church U.S.A., and the Presbyterian Church U.S.A. Because of committee meetings of the Roman Catholic bishops, no Roman Catholic bishops were able to attend the conference, but Roman Catholic leaders have since praised the statement.

Institute Director Paul Simon organized the event and served as moderator during the writing of the joint statement. "There has not been a coming together of the religious community on any issue since the Civil Rights struggle more than a quarter of a century ago, and poverty is a moral issue," Simon said.

During the first day of the conference, the leaders heard from two women, one from rural Southern Illinois and the other from a Chicago housing

project, who are participants in an innovative Illinois program that finds private-sector jobs for welfare recipients. Howard A. Peters III, secretary of the Illinois Department of Human Services, shared how the program uses government agencies, businesses, and churches to achieve its goals. For example, one of the women had received a car from a church for transportation to a private-sector job, which the state helped her find.

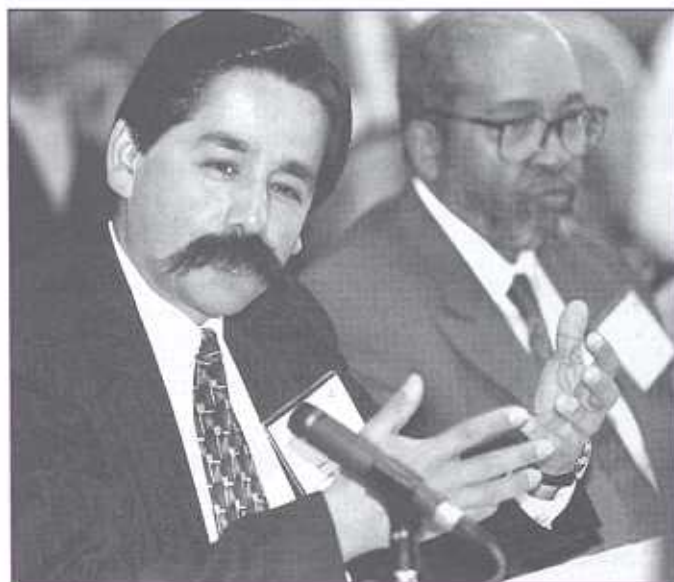
William Julius Wilson, a Harvard professor who has written extensively about jobs and poverty, also addressed the group. Wilson gave a realistic assessment of the difficulties involved in finding permanent employment for welfare recipients who have had no previous work experience. He said the availability of jobs for welfare recipients will decrease dramatically when the economy

ment, private charities, and businesses. They said those programs must provide participants with training, mentoring, child care, transportation, and medical care. The religious leaders applauded congregations that are serving the poor in their communities, but they urged congregations to evaluate and increase their efforts to help the poor.

"We are persuaded that faith-based involvement brings a spiritual wholeness to growth toward self-sufficiency," the leaders wrote in their joint statement.

The leaders challenged congregations to:

- Cooperate with other groups;
- Meet emergency needs;
- Help ex-convicts find jobs;
- Provide transportation, household repairs, and other services for elderly and disabled persons;
- Provide shelter for the homeless;



Elder José V. Rojas of the Seventh-Day Adventist Church addresses fellow religious leaders at the conference on poverty in America. Beside him is Imam Wallace Mohammed, international spokesman for the Muslim American Society.

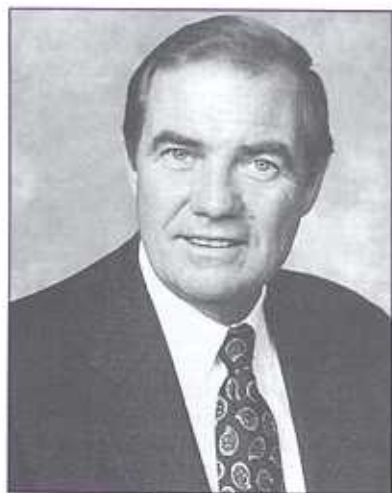
eventually weakens, despite mandatory welfare-to-work laws at both the state level and the federal level.

The religious leaders used the second day of the conference to formulate a strategy to reduce poverty. Although the assembled leaders did not always agree, the debate was amicable, and they eventually reached a consensus.

The religious leaders advocated the creation of job programs that are the result of cooperation between the govern-

- Provide counseling and treatment for drug users;
- Help persons who lack basic literacy skills;
- Establish ties between rural, suburban, and inner-city congregations;
- Support mentally ill persons and their families; and
- Encourage congregation members to use their financial resources for investment in poor communities.

De Schutter Shares in Two Ways: Contributes to Institute, Provides Perspectives on Pharmaceutical Industry



Richard De Schutter

Richard U. De Schutter, one of the top corporate executives in the nation, shared his perspectives on the pharmaceutical business and the generosity of the company he heads during a visit to the Carbondale campus of Southern Illinois University.

De Schutter, vice chairman of Monsanto and chairman of the board, president, and chief executive officer of Searle, a leading pharmaceutical company, spoke to a packed auditorium of

students, faculty and community members about the challenges facing his industry.

Institute Director Paul Simon used the occasion to announce a \$100,000 donation from the G.D. Searle Charitable Trust to the Public Policy Institute. During the April 22 speech, which was sponsored by both the Institute and the SIUC College of Business and Administration, De Schutter discussed the time and expense of researching and developing new medicines.

"For every approved drug that comes out of our pipeline, we leave about 9,999 behind," he told the audience.

He said the average cost of an FDA-approved compound is more than \$500 million, and the average length of the clinical trial for a new drug is more than seven years.

According to De Schutter, the pharmaceutical industry spent \$20 billion on research and development in 1997. That amount far exceeded government spending on health-related research.

De Schutter became president of Searle, a subsidiary of Monsanto that develops and manufactures prescription pharmaceuticals and other health-care

products, in 1991. He was appointed to the positions of chairman of the board and chief executive officer of Searle in 1994. He was elected vice chairman of Monsanto in 1997.

Searle recently received significant news coverage when tests revealed one of its experimental drugs, the pain reliever Celebra, was as effective as existing arthritis drugs; yet, unlike the existing drugs, Celebra did not produce harmful side effects such as ulcers.

Simon voiced his gratitude for both the donation and De Schutter's willingness to deliver the speech. "Searle is demonstrating again—in two ways—its commitment to higher education and to thoughtful public policy discussion. Its significant gift will add to the endowment of our institute, and its well-respected CEO is taking time from his hectic schedule to share his extraordinary perspective on the pharmaceutical industry and the world of business with students, faculty, and the Southern Illinois community. Simon said, "I thank Searle and Dick De Schutter very much for their generosity."

As a result of this contribution there will be an annual Searle Fellowship at the Public Policy Institute.

Symposium on Middle East on Fall Agenda For Institute: Co-Host Will Be Community College

Educators and the Institute are developing a two-day symposium that will examine conflict in the Middle East and what the United States can do to further the peace process.

The symposium, scheduled for Oct. 22-23, will focus on the relevancy of developments in the Middle East to all Americans—especially those in downstate Illinois. The symposium will be held on the campuses of Southern Illinois University at Carbondale and John A. Logan College at nearby Carterville.

Speakers will include internationally recognized experts on the Middle East

as well as professors in the humanities from Illinois colleges and universities.

Among other things, the symposium and panel discussions will delve into:

- The process that produced the Oslo agreement in 1992 and subsequent developments in that Middle East initiative;
- The cultural, religious, geopolitical and historical perspectives that have influenced both the conflict and the peace process; and,
- What is at stake for Americans.

Developing the conference are the Institute, John A. Logan College, the Il-

linois Consortium for International Studies and Programs and the Illinois Consortium for International Education. Both of the consortiums have been successful for several years in developing symposiums and conferences on international relations. The Illinois Consortium for International Studies and Programs has received four significant grants that have provided opportunities for collaboration between community college faculty, their university colleagues, and elementary and secondary educators.

Core Values Should Be Stressed In Curriculum, Institute Told

Educators and business leaders brought together by the Institute agreed core values—such as honesty and work ethic—should be part of the curriculum in grade schools, high schools and community colleges.

During a three-hour session at Southern Illinois University at Carbondale, Director Paul Simon initiated, moderated and stimulated a free-flowing discussion that included representatives of major business groups in Illinois, a key assistant to Gov. Jim Edgar, the chief executive officer of the Illinois Community College Board, an official from the State Board of Education, and experts from the University's College of Education.

"It was an exciting exchange of ideas, opinions and anecdotes. We are grateful to Harry Crisp, a member of our regional advisory board and the chairman of the Illinois Community College Board, for suggesting we pursue this issue, and we are going to be following up in several ways," Simon said.

The Institute plans to monitor—and support—an initiative being undertaken by the Illinois Community College Board to include core values in the curricula of community colleges throughout the state.

Leading the discussion concerning the community college initiative was Joe Cipfl, president and chief executive of the Illinois Community College Board. The Institute also plans to work with the University's College of Education to determine ways in which core values can be stressed in other educational settings throughout the nation.

"For example, Tom Livingston from the governor's office raised an interesting issue. To our knowledge, there is no code of ethics for teachers. We have them in several other professions. What can be more important to this nation's future than that those who teach our children and grandchildren are guided by and judged by some basic ethical principles, such as integrity and accountability? We think a code of ethics for teachers is something we should take a good look at," Simon said.

Jim Leming, SIUC professor of curriculum and instruction, related incidents he had seen while visiting classrooms. For instance, one teacher, who had just lectured a class about the importance of meeting responsibilities, responded to an inquiring student that assignments they submitted were not being returned on schedule because the teacher had not gotten to them.

Lu Ann Walker Maddox, an officer of a Southern Illinois engineering firm, expressed her view, as both a business executive and parent, that core values should be taught and practiced in the schools.

Mark Killion, general counsel of the Illinois Manufacturers' Association, made the point that a core value initiative in a school system or individual school must be embraced from top-to-bottom—from the school board to the teacher in the classroom—to be truly successful.

Other participants included Marilyn Holt of Mount Vernon, a member of the State Board of Education's leadership team who represented State Supt. Joe Spagnolo at the meeting; Don Norton, director of the Southern Illinois office for the Illinois State Chamber of Commerce; John McIntyre, associate dean of the College of Education at SIUC; Billy Dixon, chairperson of the curriculum and instruction department in the SIUC College of Education; Gary Davis, executive director of the Illinois Community College Trustees Association; and Bruce Connors, a faculty member at Kaskaskia Community College in Centralia.

One Million Books and Counting

First Book, an almost-three-year-old national literacy project begun by the Corporation for Public Broadcasting, marked the milestone regionally of distributing its one-millionth book by presenting a book to Paul Simon, who for years has been a leading advocate of literacy programs. On hand to share the occasion were (from left): Lori Longueville, childcare resource and referral facilitator at John A. Logan College; Candis Isberner, director of programming and outreach for WSIU/WUSI; Beverly Sanders, wife of SIUC President Ted Sanders, who originated the "Book in Every Home" campaign to benefit SIUC Head Start youngsters; and Paul Simon, holding the children's book, "How Much Is A Million?"



Luken Makes Major Contribution To Institute Through Estate Plans

Robert Luken, a generous donor to the Institute, has fulfilled a time-honored adage—"where there is a will, there is a way." With his permission, we wish to publicly thank him for being the first to notify us that we are in his will so that the Institute will become a lasting legacy not only to our society, but an important legacy that he and his heirs can be proud of.

"Robert has been a long-time, highly valued supporter of my activities in the public policy arena, and I appreciate very much his generosity and foresight," Institute Director Paul Simon said. "Important commitments like this are needed for us to build the endowment that will give us financial independence as we continue to tackle tough, often controversial issues."

Luken, who had previously made a sizable contribution to the Institute, said, "I am pleased to support an enterprise that is already making a difference in the public policy arena by taking on major issues like the financial stability of Social Security, poverty in America and campaign finance reform right here in Illinois. I also agree with Paul that including the Institute in estate plans is a way of assuring that the causes we believe in will persevere long after we are gone, and I hope others will join me in bolstering the Institute through their bequests."

Like many other friends, Robert Luken has been a loyal supporter of Paul Simon during his long and successful politi-



Robert Luken

cal career. He recalls the strong impression that Paul made when he was a guest speaker at the University of Chicago Graduate School of Business in April 1970. "What impressed me was the willingness of Paul to engage us as students to see the interconnection between international trade and public policy," Luken said.

Like our other donors, Robert Luken is committed to good citizenship by sharing his time, talent and financial support. After a successful first career in consumer lending, he now splits his time between real investments and developing microcredit programs that offer business training, technical support and small revolving loans of \$1,500 to \$15,000 to entrepreneurs, especially women, in our

inner cities and neglected rural areas. Most recently, he has devoted his energies in building a community coalition to serve as the Committee on Microcredit under the regional development plan of 2004 St. Louis. He feels fortunate that his parents, Ralph and Helen, made possible his education at Culver Military Academy, Brown University (bachelor's in economics) and the University of Chicago (master's in business administration).

He said remembering the Institute in his estate plans is an important way for him to reciprocate for some of the blessings that have been bestowed upon him.

The People Behind The Voices When You Call The Institute

When you call the Public Policy Institute, you may speak with Marilyn Lingle or Jeletta Brant. Who are these mysterious Institute employees, and why do they seem to be so competent and well informed? *Review & Preview* takes a closer look at the individuals who play such an important part in the Institute's daily operations.

Marilyn, the Institute's program administrative assistant, acts as the scheduler and the "gatekeeper" for Institute Director Paul Simon and Associate Director Mike Lawrence. She makes all travel arrangements for Institute staff and guests. She says her work consists mostly of responding "to a lot of phone calls" and "double checking to make sure everything is in place."

Before coming to the Institute, Marilyn worked for Dean Joe Foote of the SIUC College of Mass Communication and Media Arts, but she has a diverse occupational background.

She explains, "I worked for a health-care organization. Before that, I ran a day-care home for 14 years. Before that, I worked for a bank president, and, before that, I was a school secretary."

Marilyn's husband, Al, works in hospital administration, and she has two daughters—a physician and a teacher.

In her spare time, she enjoys gardening and reading. She says, "I have four or five [books] going all the time. Whatever mood I'm in—that's the book I pick up to read."

Jeletta, the Institute's office systems specialist, handles dictation for Simon,

maintains the Institute's Internet site (available at www.siu.edu/~ppi/), supervises the Institute's student workers, and prepares the Institute's monthly budget spreadsheets.

Jeletta joined the Institute's staff in March 1997. Prior to that time, she worked for three years in SIUC Purchasing. From 1992-94, she worked at the SIUC University News Service. Jeletta graduated from SIUC in 1991. She had a speech communication major with a public relations specialization and a double minor in journalism and psychology.

She is both a self-proclaimed "archaeology buff," who likes to study ancient Egyptian civilization, and an "animal lover," who enjoys spending time with her dogs and cat.

FYI...

This form is for your use if you would like to contribute to the Institute or if you would simply like to communicate with us. An envelope is enclosed with this newsletter for your convenience.

Please check one or more of the following:

- I am pleased to enclose this check for the Institute.*
- I would like to talk with Paul about making a substantial contribution to the Institute.*
- I would like to talk with Paul about including the Institute in my will.*
- I would like the Institute to contact me about some ideas that I have for symposiums or other Institute projects.*

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